



WHAT HAPPENS IF  
*“IT NEVER HAPPENS TO ME”*  
HAPPENS?

Effective Responses to a Data Breach



# Presenters



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- Prior to joining Constantine Cannon, General Counsel and Senior Vice President at Circuit City
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- Founding partner of hospitality technology & marketing consulting firm based in Boston
- Prior to establishing consulting practice in 1997, Director of Property Technology for ITT Sheraton Corporation
- Author of [The PCI Compliance Planning Process for Lodging Establishments](#)



# What If “It Never Happens....”

- ❑ It Can Happen to You!
- ❑ The Response Continuum
- ❑ What Happens Next



# It Can Happen To You!

- ❑ CardSystems PCI Breach – 2005
  - ❑ At the time, alleged to be the largest security breach in history
  - ❑ Press reports claimed the breach exposed 40 million accounts
  - ❑ Visa notified CardSystems that processing contract would be terminated in 90 days
  - ❑ Federal Trade Commission investigation ensued
  - ❑ CardSystems was eventually sold to Pay By Touch



# It Can Happen To You!

- ▣ TJX PCI Breach – 2007
  - Parent company to retailers like TJ Maxx and Marshalls
  - Potential exposure of 94 million credit and debit card numbers
  - Total breach costs may have exceeded \$150 million, including a \$41 million class action settlement to issuing banks
  - One analyst estimated that the total costs to TJX may have totaled \$1 billion



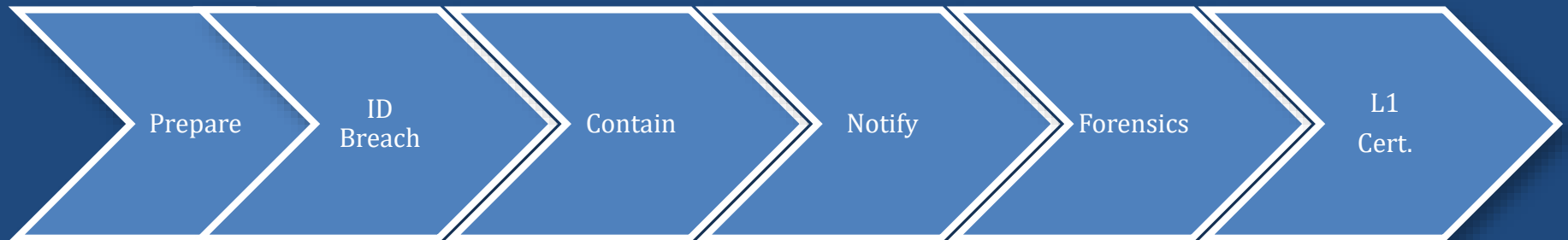
# It Can Happen To You!

- ▣ Hannaford Brothers PCI Breach – 2008
  - Supermarket chain in New England and Florida
  - 4.2 million credit card accounts exposed
  - Hannaford was certified as PCI compliant at the same time the breach was underway
  - Multiple class action lawsuits followed



# The Response Continuum

- ❑ Prepare for as part of Compliance effort
- ❑ Identification of a Breach
- ❑ Containment
- ❑ Notification Requirements
- ❑ Forensic Investigation & Remediation
- ❑ Certify/Re-certify as a Level 1 Merchant





# Preparation

- ❑ Prepare for a breach
- ❑ Part of Compliance Planning
- ❑ ID a Breach Response Team
- ❑ Communications Plan
- ❑ Vendor Relations
  - QIRA
  - Mailing House
  - Communications/PR

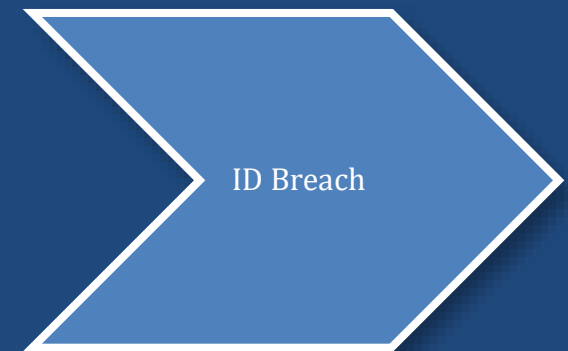






# Identification of a Breach

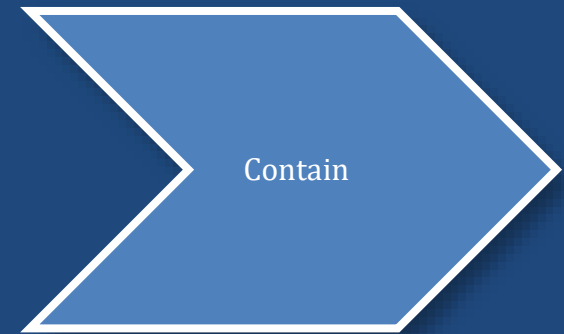
- ❑ Identification often a challenge
- ❑ Most likely identification will come from issuer or acquirer
  - Based on reported frauds linked by your merchant number
- ❑ Other means:
  - Monitoring of network traffic
  - Presence of unexplained archive or zip files
  - Review of system event logs





# Containment

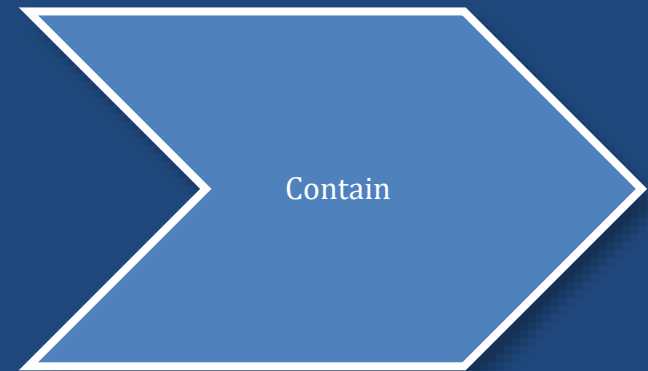
- ❑ Objectives of Containment
  - Prevent further exposure of cardholder data
  - Preserve evidence of breach for forensics
  
- ❑ Disconnect compromised system from network
  - Unplug cables
  - Take Core Dump
  - Do NOT turn off
  - Do not log into system
  - If wireless in use, change SSID at AP
    - Do not change at device





# Containment

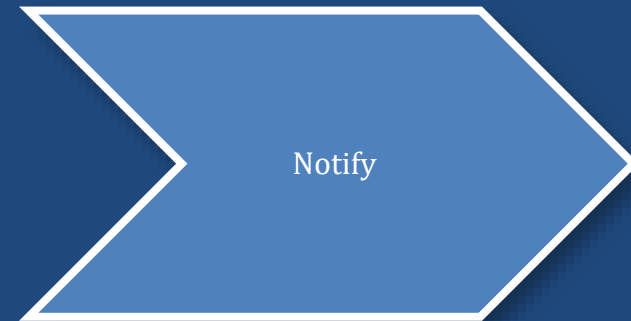
- ❑ Preserve all server logs
- ❑ Record all actions taken
- ❑ Escalate alertness levels
  - Monitor network traffic particularly closely
  - Monitor all other systems with cardholder data closely





# Notification Requirements

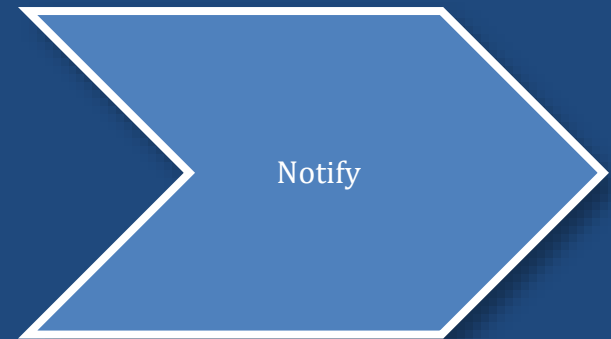
- Who do you need to notify?
  - Internal Breach Response Team
  - Acquiring Bank
  - US Secret Service
  - Other law enforcement agencies as required
  
- Expect Acquirer to escalate to Brands
  - They will demand engagement of QIRA





# Notification Requirements

- ❑ Public and Consumer Notice
  - Follow lead of law enforcement/brands
  
- ❑ Communications Strategies
  - Fact-based, open communications
  - Acknowledge potential for change
  - Minimize importance of story to media
  - Apologize





# Forensics

- Role of QIRA
  - Qualified Incident Response Assessor
  - Nature, Scope & Scale of breach
  - Reporting
    - Compromised Account Management System (CAMS)
- Remediate deficiencies





# L1 Certification

- ❑ Certify/Re-certify as a Level 1 Merchant
- ❑ Must use QSA
- ❑ Most stringent level of compliance validation





# What Happens Next?

- ▣ Potential liability
  - PCI Compliance Certification ≠ Free Pass
  - Federal Trade Commission and State Attorney Generals
  - Private Suits
  - Processors
  - Card Issuing Banks