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Checklist to Assist a Lodging Property in Achieving Reasonable Care Part 2

The following list is a compilation of suggestions based on the evolution of litigation that will assist innkeepers in overcoming these challenges focusing on labor and transactions:

- 1. Maintain current employee certifications for alcoholic beverages and food safety.
- 2. Have protective lenses, gloves and masks available for all housekeepers.
- 3. Train housekeepers to work in teams.
- 4. At a minimum, perform comprehensive background checks on any employee with access to master keys or rooms.
- 5. Develop a detailed key control protocol with strict restricted access and accountability.
- 6. Utilize a CCTV system for visual, not audio, property and grounds coverage as a deterrent, and display appropriate signage "Video Recording in Progress".
- 7. Train all personnel in emergency response procedures and track the training process.
- 8. Become fire/vapor free: no tobacco products, e-cigarettes, candles, incense, etc.
- 9. Promote strict adherence to sanitation best practices for pools, hot tubs, work out areas, and food and beverage processes.
- 10. Develop protocols for cleaning spills and warning guests of wet or other slippery surfaces or areas.
- 11. Be sure your warning and other signage around the property (including the pool area) is accurate, relevant, conspicuous and in the predominant languages of your guests.
- 12. Clearly disclose in promotions and at time of reservation any additional charges including internet, parking, resort/activity fees, pet deposits, etc.
- 13. Clearly disclose your cancellation policy.
- 14. Do not post false reviews of your property online or any other place.
- 15. Avoid misrepresentations in your advertising and promotions: "smoke free", "disabled friendly", "green", etc. all have very specific meanings which guests use to develop expectations.
- 16. Allow front desk associates to sit during portions of their shifts.
- 17. Do not misclassify workers to avoid overtime.
- 18. Strictly comply with tip credit and tip sharing laws.
- 19. Treat employees and request employees to treat each other with dignity and respect and add this to the employee handbook.
- 20. Add the expectation of safe and secure execution of job performance to employee handbooks.
- 21. Create a brief open handbook test over the handbook contents and a required 100 percent passing rate before beginning work.

- 22. Have all employees sign a continuous drug testing consent form. In addition to performing random drug tests, administer drug tests whenever a workplace accident occurs.
- 23. Do not eavesdrop on employees (refer to suggestion 39).
- 24. Limit housekeepers to 15 rooms per day. According to research by PETRA, a hospitality insurance brokerage firm, injuries to housekeepers rise dramatically when they clean more than 15 rooms a day, and the highest rate of injuries occurs in first years on the job. Hire efficiently and train extensively.
- 25. Use a mutual (aka win-win) meeting contract template (see the Convention Industry Council Accepted Practices Exchange aka APEX for guidance).

It would be helpful to review this list and create a GAP analysis (what are you currently doing, what do you feel you should be doing) then create a plan to fill the gap. Remember we are not the insurers of guest safety; our obligation is to operate hotels with reasonable care. These suggestions will help you achieve that threshold.

Happy Innkeeping!

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