Current Issues and Challenges in Hotel Management Agreements Cliff Risman Co-Chair Hospitality & Leisure Industry team Foley & Lardner LLP

- 1) Deal Structures; Management Agreements vs. Leases
- 2) What Does it Take to Win a Deal; Skin in the Game
 - 3) Alignment of Risks and Rewards
 - 4) Termination Issues, Rights and Provisions
- 5) Financing Matters; COVID 19 Related Cash Flow Issues 6) Employment Matters
 - 7) Guest Profiles/Customer Data
 - 8) Technology/Social Media/Artificial Intelligence
- 9) Brand Issues; Franchises; Licenses and Celebrity Chefs